

e-COMMA

e-Marketer

BM 01: Digital Marketing



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Sources and further Readings

Bruhn, M. (2001). Relationship Marketing: Das Management von Kundenbeziehungen. München: Vahlen.

Statista: <http://de.statista.com/statistik/daten/studie/186370/umfrage/anzahl-der-internetnutzer-weltweit-zeitreihe/> (accessed: 11.07.2016)

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<https://ec.europa.eu/digital-single-market/en/e-commerce-directive>

<http://timelex.eu/en/blog/detail/7-legal-challenges-for-e-commerce-in-europe>

<https://ecommerceguide.com/guides/ecommerce-legals/>

<https://searchengineland.com/guide/what-is-seo>



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1 (Digital) Marketing



1. (Digital) Marketing

1.1 Trends in Marketing

What is Marketing?

According to the definition of Bruhn, 2001:

Marketing is an entrepreneurial mindset. It manifests itself in the analysis, planning, organisation, execution and control of all internal and external business activities, which aim at achieving sales market-oriented business objectives by focusing company performance on the benefit of the customer in the sense of consistent customer orientation.

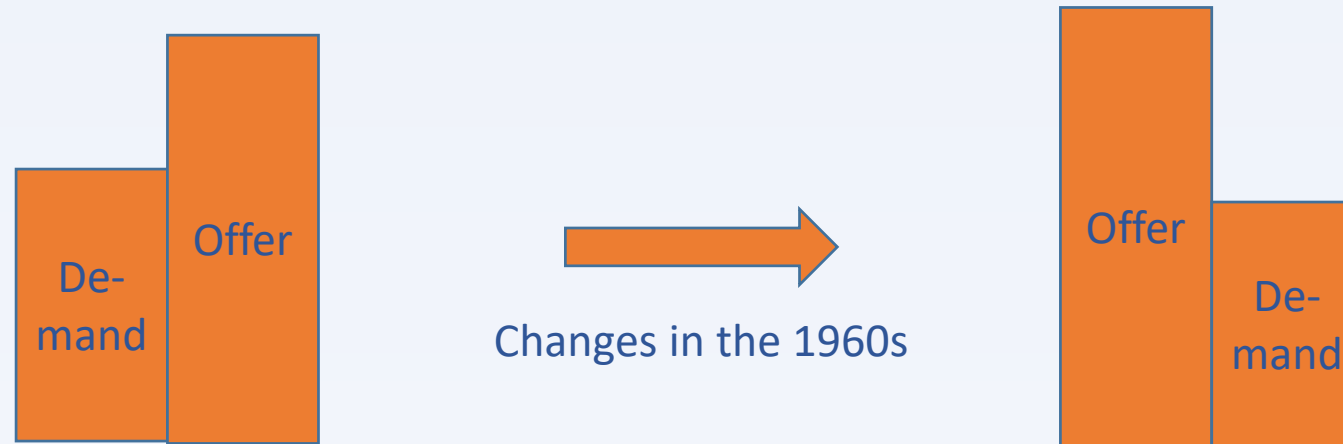
This means:

- marketing as a “generic business concept” is the basis of entrepreneurship;
- marketing includes market-oriented business management and thus consistent customer orientation;
- marketing is a concept to increase sales by consistent market and customer orientation.



1. (Digital) Marketing

1.1 Trends in Marketing: Customer Orientation



Sales concept

Product orientation

The product itself, its features, quality, uniqueness generates the intended demand. At the time the demand was there, but not sufficient offers on the market. Thus, main business activities were focused on:

- procuring;
- producing;
- selling.



Marketing concept

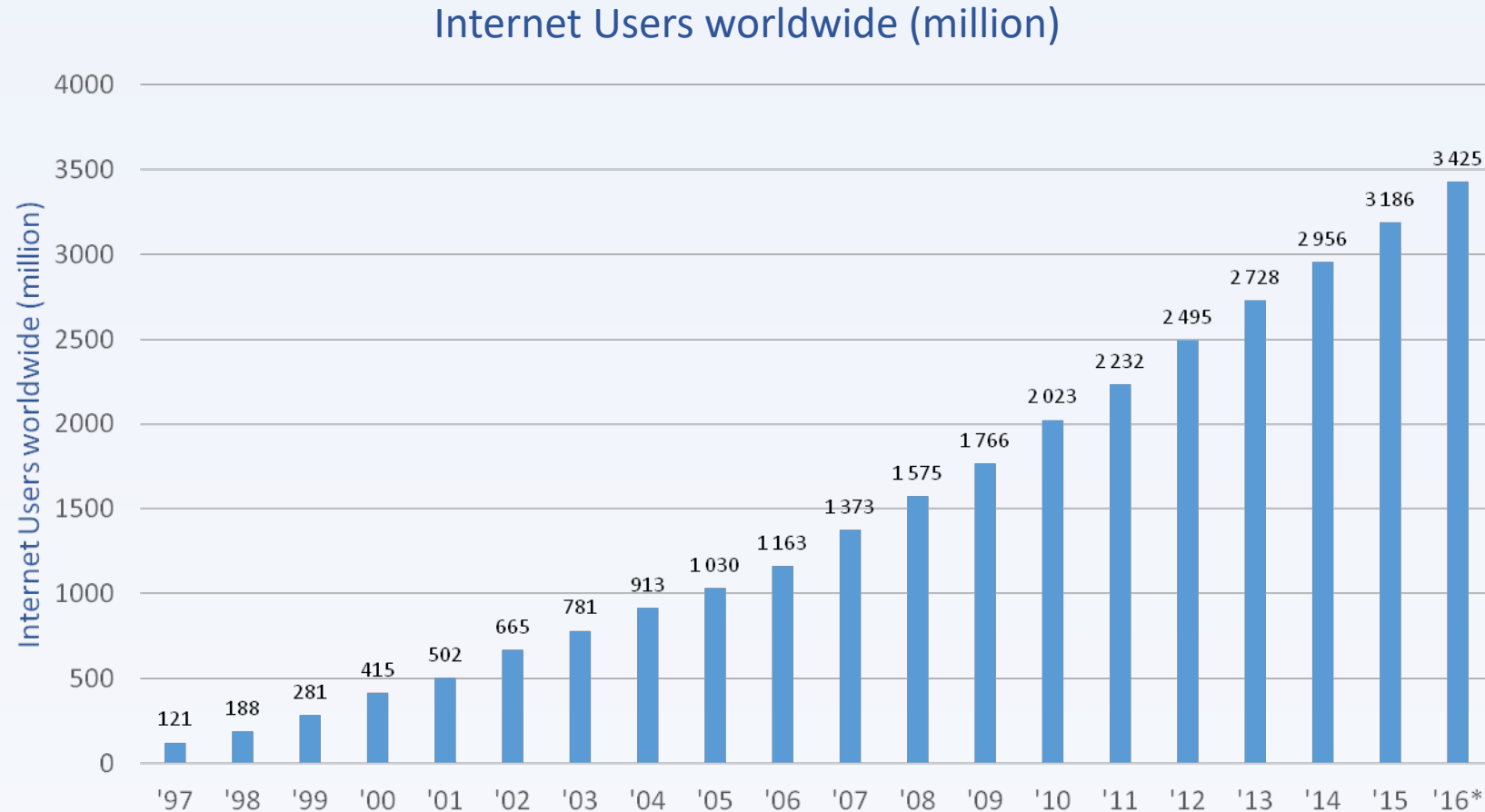
Customer orientation

The markets are already saturated by many comparable products. So the satisfaction of individual customer needs by product and related services provided is the main business focus:

- customer needs;
- align competences;
- customer benefits.

1. (Digital) Marketing

1.1 Trends in Marketing: Digitisation



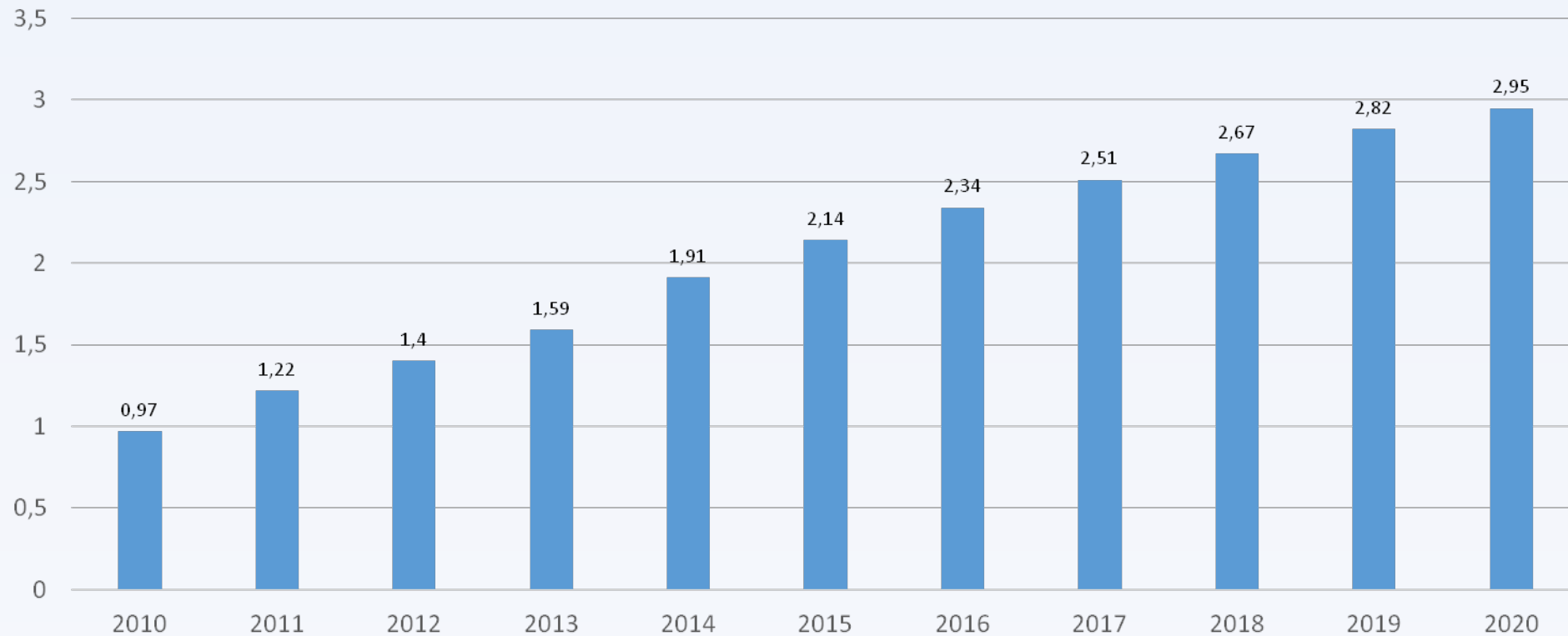
Source: Statista: <http://de.statista.com/statistik/daten/studie/186370/umfrage/anzahl-der-internetnutzer-weltweit-zeitreihe/> (accessed: 11.07.2016)



1. (Digital) Marketing

1.1 Trends in Marketing: Digitisation

Worldwide users of social networks 2010-2015 including forecast until 2020 (billion)

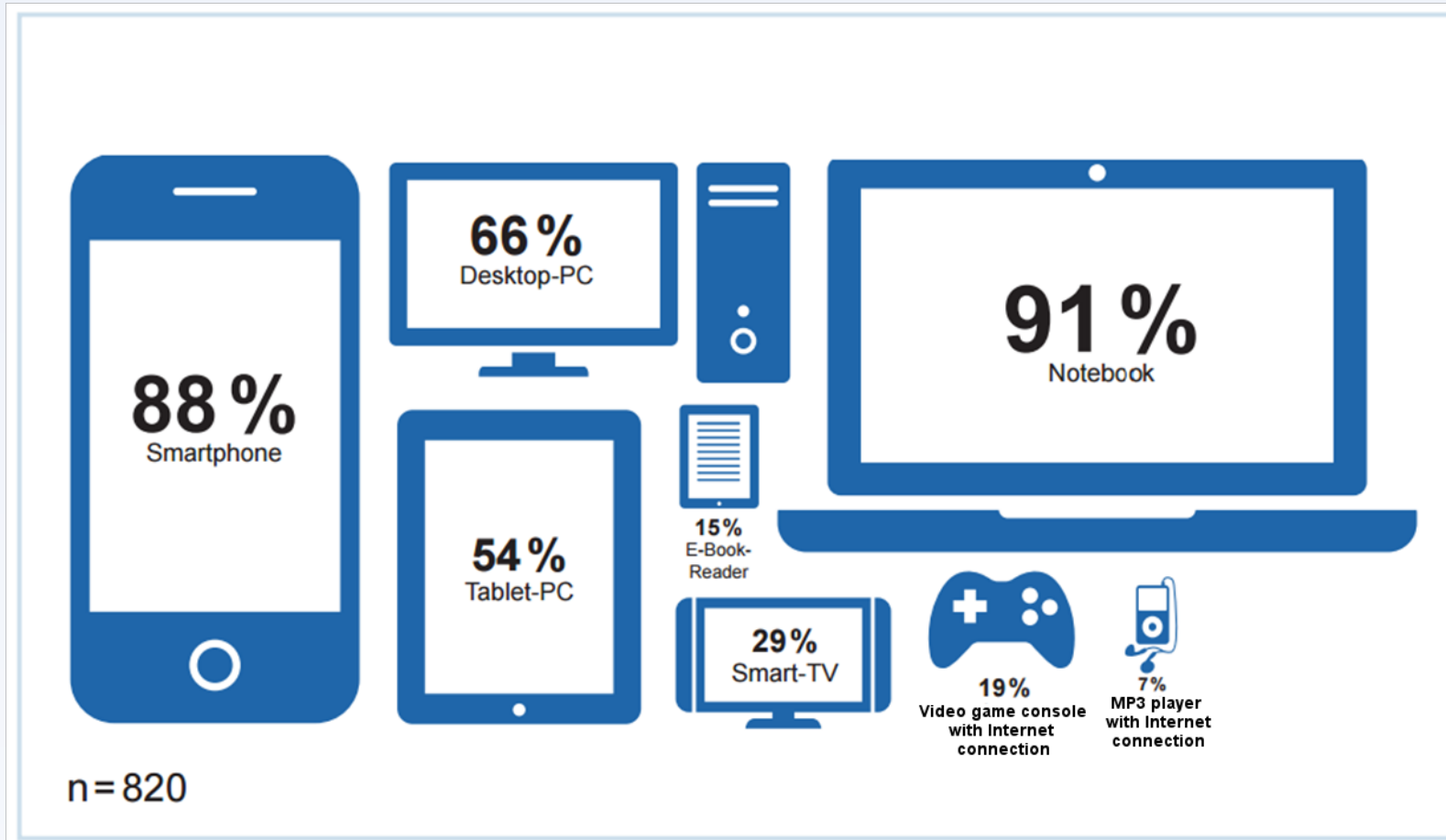


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1. (Digital) Marketing

1.1 Trends in Marketing: Digitisation



Did You Know?

1. There are over 1 billion people active on Facebook?
2. There are over 304 million people active on Twitter?
3. Google is the largest search engine in the world!!
4. YouTube is the 2nd largest search engine in the world!!
5. Did you know that Google owns YouTube?
6. All of the above is absolutely free of charge.



Source: http://www.ibi.de/files/Studie_Digitalisierung-der-Gesellschaft.pdf



1. (Digital) Marketing

1.1 Trends in Marketing: Electronic Commerce

Electronic commerce (definition)

E-commerce means commercial transaction conducted on the internet. This includes buying and selling and the arrangement of purchases of goods and services. Payment and delivery do not necessarily need to be digitised.

It is possible to use e-commerce solutions for administrative transactions.



1. (Digital) Marketing

1.1 Trends in Marketing: Electronic Commerce

Usage possibilities of e-commerce

		Service Customer		
		Consumer	Business	Administration
Service Provider	Consumer	Consumer-to-Consumer (C2C) e.g. www.ebay.com	Consumer-to-Business (C2B) e.g. blog recommending a book and having the link to e.g. www.amazon.com where this book can be bought	Consumer-to-Administration (C2A) e.g. tax settlement or e-voting applications
	Business	Business-to-Consumer (B2C) e.g. transactions on online market places	Business-to-Business (B2B) e.g. transactions with supplier enterprises	Business-to-Administration (B2A) e.g. tax settlement for institutions and enterprises
	Administration	Administration-to-Consumer (A2C) e.g. transactions concerning social benefits	Administration-to-Business (A2B) e.g. online purchase by public institutions	Administration-to-Administration (A2A) e.g. transactions of international public institutions



1. (Digital) Marketing

1.1 Trends in Marketing: Electronic Commerce

Benefits of online transactions of goods and services

Provider	Consumer
<ul style="list-style-type: none">▪ Global visibility▪ Flexibility▪ Direct order taking▪ Collation of detailed customer data▪ Advantages of online distribution<ul style="list-style-type: none">▪ Speed▪ Independence of location and time (available anytime anywhere)▪ Transparency▪ Openness▪ Low transport costs	<ul style="list-style-type: none">▪ Independence of location and time (available anytime anywhere)▪ Search engines▪ High market transparency▪ Online price comparison services▪ Price level and price dispersion in e-commerce▪ Multimediality and interactivity▪ Comfortable online purchases



1. (Digital) Marketing

1.1 Trends in Marketing: Electronic Commerce

Electronic commerce can be conducted in various ways:

- e-shop: the **business provides goods and services directly to the customer**, e.g. online stores of specific brands;
- e-marketplace: **several businesses offer goods and services** on one online platform, the marketplace conducts transactions, e.g. amazon.com (marketplace);
- online trading platforms: auction houses and classified advertisement services: an **online platform brings together several customers and/or businesses** for trade, e.g. ebay.com.



1. (Digital) Marketing

1.2 Basic Concepts

Marketing:

- aims at the **strategic orientation** of the organisation to **improve its performance**;
- focuses on **customer needs** including the **market changes** (needs of even more reference groups may be included, e.g. employees, shareholders etc.);
- refers to **business decisions** on a wide range: **product** policy, **price** policy, **communication** policy.



1. (Digital) Marketing

1.2 Basic Concepts

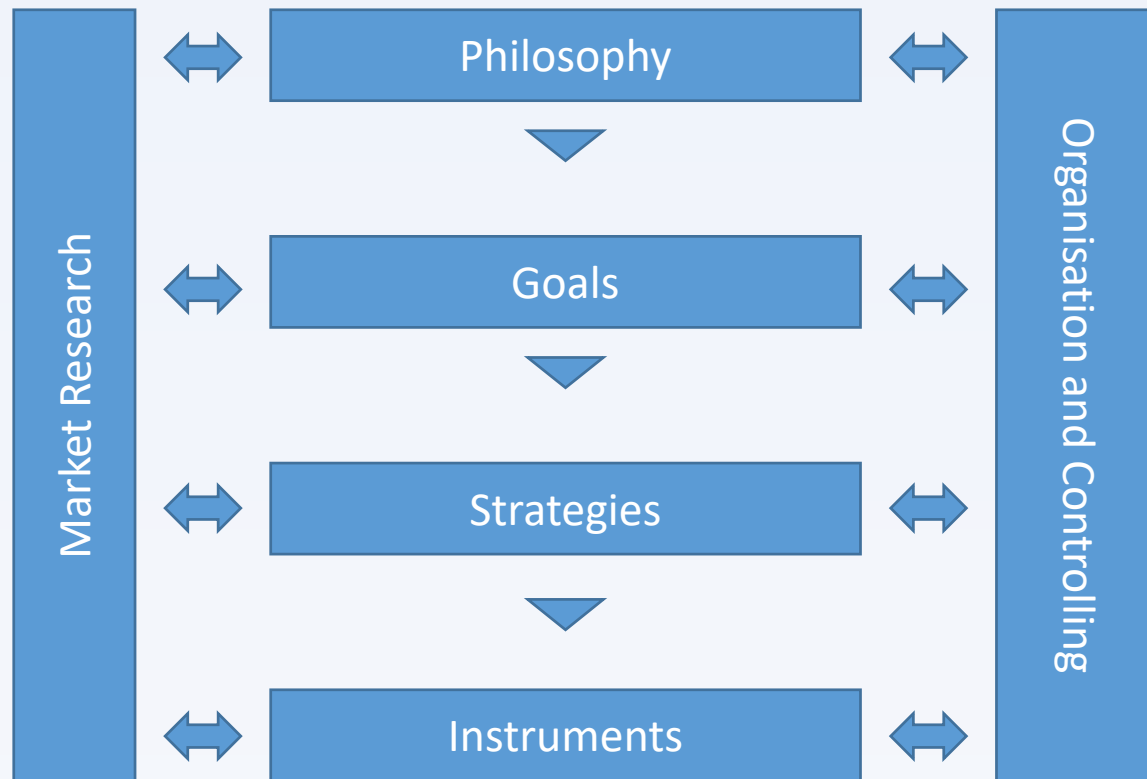
General Strategic Goals:

- mastering complexity and stimulate **business development**;
- recognising and developing **future earnings** potential;
- generating **scopes of action** and alternative options;
- balancing **future actions** with regard to **environmental, technological and comparative issues**, also concerning resources and risks.



1. (Digital) Marketing

1.2 Basic Concepts



Core Elements of a Marketing Concept



1. (Digital) Marketing

1.2 Basic Concepts

Elements of Strategic Management



- Analysis
 - Business analysis
 - Environment analysis
- Strategic Development
 - Strategic Options
 - Evaluation of these options
 - Development of a strategy
- Strategic Implementation
 - Measurements and project plan
 - Organisation
- Strategic Controlling and Adaptation
 - Revision
 - Progress monitoring
 - Variance analysis
 - Adaptation of the strategy



1. (Digital) Marketing

1.2 Basic Concepts

Marketing includes the definition of objectives
what aim do you want to reach?

Follow the **SMARTER** criteria:

Specific

Measurable

Achievable

Relevant

Time-bound

Evaluated

Reviewed

Source: Yemm, Graham (2013). Essential Guide to Leading Your Team : How to Set Goals, Measure Performance and Reward Talent., Pearson Education, pp. 37–39.



1. (Digital) Marketing

1.2 Basic Concepts

Marketing includes the analysis of customer needs and market possibilities
what do the customers need and what is offered on the market?

Take into account:

1. Own business data.
2. Latest surveys.
3. Current megatrends.
4. Strategies of competitors.



1. (Digital) Marketing

1.2 Basic Concepts

Marketing includes the definition of target markets *where and how do you want to sell? What do you sell to whom for what price?*

According to the **marketing mix (=4 Ps)**



Erasmus+

1. (Digital) Marketing

1.2 Basic Concepts

Marketing includes budget and action plans (see example below)
what will be done when and what needs to be invested?

Goal	Action Steps	Responsibility	Start Date	Date Due	Ressources
What is the outcome?	What needs to be done first?	Who does it?	From when?	Until when?	What is invested? (Money, time,...)
results, effects etc.	What needs to be done then?	Who does it?	From when?	Until when?	What is invested? (Money, time,...)



1. (Digital) Marketing

1.2 Basic Concepts

Marketing includes the development of marketing tactics
what are the specific actions to be taken?

Create specific tactics to reach long and mid-term strategic goals, as:

- convert interested people into consumers by **hard offers**;
- offer **limited editions** to raise attention and bind customers;
- **special offers for e-consumers** to strengthen your online reputation.



1. (Digital) Marketing

1.2 Basic Concepts

Return of Investment (ROI)

The ROI indicates the **efficiency of investments** and **marketing means**.

Formula:
$$\text{ROI} = \frac{(\text{Gain from Investment} - \text{Cost of Investment})}{\text{Cost of Investment}}$$

If ROI is negative: organisation loses money

If ROI is positive: the investment is worthwhile.





ROI can be calculated for any action/ project taken by organisation.

Let's think that you need to make some investments in digital marketing and need to convince board of members that it is a good idea.

Let's assume that:

Lead-to-close ratio is 4 (you close 25% of our leads)

Cost per lead is \$10

Customer lifetime value (LTV) is \$200

Cost of goods sold over that lifetime is \$80

$$\text{Projected ROI} = [(\$200 - \$80 - \$4 * 10) / (\$80 + \$4 * 10)] * 100 = (\$80 / \$120) * 100 = 66.7\%$$

You can learn how to calculate LTV here:

<https://neilpatel.com/blog/how-to-calculate-lifetime-value/>



Source: <http://www.onlinewebcreators.com/traditional-marketing-versus-digital-marketing/>



1. (Digital) Marketing

1.2 Basic Concepts

Digital Marketing is strongly connected to e-Commerce, both new developments provide strong mutual support.

Online Reputation

Refers to the **digital appearance** of a person or a business. How do others perceive you online?

Online Reputation Management (ORM) contains a **set of strategies to influence your online reputation** in a positive way



1. (Digital) Marketing

1.2 Basic Concepts

Online Reputation Management (ORM) includes:

- observation of online reputation (search engines, reviews on online marketplaces, online review portals)
 - ➔ controlling;
- reaction on online reviews (positive and/or negative)
 - ➔ comment on customer comments;
- reaction on public customer requests and complaints
 - ➔ comment on comments via third party channels, e.g. Twitter.

ORM strategies **cover several digital marketing tactics.**



1. (Digital) Marketing

1.3 Communication Channels and Core Elements

Digital Marketing uses different **communication channels**, according to the business and its target group.



1.3 Communication Channels and Core Elements

Digital Marketing consists of **core elements**:

- **Search Enging Optimisation** (SEO): influence the online visibility in search engine results;
- **Search Engine Advertising** (SEA): paid advertisements in search engines connected to specific keywords;
- **Display/Banner advertising**: paid online advertisements on third party websites;
- **Email marketing**: campaigns/special offers published by newsletters;
- **Affiliate Marketing**: third parties as “brand ambassadors” to promote your business in another context (e.g. blogs), the affiliates are paid;
- **Viral Campaigns**: e.g. videos in social media beyond target group, not necessarily product-focused.



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2 Traditional vs. Digital Marketing



2. Traditional vs. Digital Marketing

2.1 Common Features

Traditional and Digital Marketing – Common Features:

- strategic thinking;
- aim at improving the organization's performance;
- customer orientation;
- run common campaigns via different channels.



2. Traditional vs. Digital Marketing

2.2 Comparison

Aspect of Marketing	Traditional	Digital
Customer communication	One-way interaction Organisation talks, customer listens	Mutual interaction Organisation talks and listens, customer listens and talks
Marketing strategies	Homogeneous and limited: advertising campaigns, service hotlines etc.	Heterogeneous and nearly unlimited: blog posts, status updates, tweets, reviews, online campaigns etc.
Planning of marketing activities	Long-term preparation	Spontaneously
Communication	Time for reflection, preparation and discussion: Exclusive communication between business and customer	Quick and immediate reaction required: Communication between business and customer in public



2. Traditional vs. Digital Marketing

2.2 Comparison

Aspect of Marketing	Traditional	Digital
Availability	According to business hours	Constant stand-by, to allow reaction on customer requests
Scope	Specific target groups and markets	Anyone, anytime, anywhere; not bound to target groups or markets
Language	Marketing language, legally recognised and binding	Authentic direct language, no standardised formulations
Legal Issues	Safe legal situation Comparable cases	Constantly developing technological solutions, no safe legal situation



2. Traditional vs. Digital Marketing

2.2 Comparison

Aspect of Marketing	Traditional	Digital
Overseers	Competitors, consumer protection agencies, competition protection institutions	Competitors, consumer protection agencies, competition protection institutions, users, platform operators
Involved Persons	Department for PR and Marketing, agencies	Department for PR and Marketing, agencies, online marketing experts, users and customers
Legal Frameworks	Copyright, trademark law, competition law	Copyright, trademark law, competition law, data protection, law concerning electronic information and communication, specific terms of use (of e-marketplace or other)



Advantages of e-Marketing Disadvantages of e-Marketing

- Reduction in costs through automation and use of electronic media
- Faster response to both marketers and the end user
- Increased ability to measure and collect data
- Opens the possibility to a market of one through personalisation
- Increased interactivity
- Increased exposure of products and services



- Dependability on technology
- Security, privacy issues
- Maintenance costs due to a constantly evolving environment
- Higher transparency of pricing and increased price competition
- Worldwide competition through globalisation





Although in the case of B2B digital marketing may be more difficult than in the case of B2C, its role will be increasing.

Does it mean that traditional marketing needs to be replaced by digital marketing?

No, they are rather complementary, and should be used where they bring the better result.



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3 Marketing Tactics and Web Analytics



3. Marketing and Web Analytics

3.1 Marketing Tactics

Strategic Marketing aims at specific goals, these can be reached by **applying tactics that accompany specific sales campaigns.**

Examples:

- “Black Friday”- special offers limited to a certain period of time;
- Amazon’s “Cyber Monday”: special offers limited to a certain group of products;
- free delivery (often connected to a specified minimum order);
- buy 1 get 1 free (on- and offline).



3. Marketing and Web Analytics

3.1 Marketing Tactics

Marketing tactics underly **recent trends**:

- establish brand ambassadors: social selling and partnerships, e.g. affiliates;
- personalisation: target your “buyer persona” as individual of the mass of your target group;
- market segmentation: define your target market in details.



3. Marketing and Web Analytics

3.1 Marketing Tactics: SEO

Introduction to most common digital marketing tactics

Search Enging Optimisation (SEO): influence the online visibility in search engine results, take into consideration the respective search engine algorithms.

Get your business to the top search results by:

- using the **frequently searched keyword** phrases, also in meta data;
- **updating** frequently;
- redirection: **track your website via several URLs**, use canonical link element.

See also: <https://searchengineland.com/guide/what-is-seo>



3. Marketing and Web Analytics

3.1 Marketing Tactics: SEA / SEM

Introduction to most common digital marketing tactics

Search Engine Advertising (SEA)/ Search Engine Marketing (SEM):

SEA relates to **paid advertisements** in search engines. These ads are connected to specific frequently searched keywords that are to be in the website meta data and that relate to the respective target market.

Your website will appear not as a search result but rather as a **“sponsored link”** placed closely to the top search results.



3. Marketing and Web Analytics

3.1 Marketing Tactics: Display / Banner Advertising

Introduction to most common digital marketing tactics

Display/Banner advertising: paid online advertisements on third party websites.

- designed as **static advertisements** or **audiovisual files**, following the iab standards (Interactive Advertising Bureau, see standards and guidelines on: <https://www.iab.com/>);
- used to **direct traffic to a certain website**;
- common settlement model: **Pay-per-click (PPC)**: advertiser is charged a fixed amount per click.



3. Marketing and Web Analytics

3.1 Marketing Tactics: E-Mail Marketing

Introduction to most common digital marketing tactics

E-mail Marketing: campaigns/special offers published by newsletters.

- promotion of **business messages** (latest product news, special offers, business events). These e-mails **increase the online visibility**;
- transactional e-mails **address recent customers** and relate to customer actions. The purpose is to **bind customers and create customer loyalty**.



3. Marketing and Web Analytics

3.1 Marketing Tactics: Affiliate Marketing

Introduction to most common digital marketing tactics

Affiliate Marketing:

Businesses engage affiliates to promote the products and services. Affiliates usually host independent websites like blogs or video channels. Affiliates usually are paid for promoting the goods on their respective channel.



3. Marketing and Web Analytics

3.1 Marketing Tactics

Introduction to most common digital marketing tactics

Viral Campaigns:

Viral campaigns spread information about the business to a group of persons beyond the target market, e.g. by videos. Social media are the favourite channels as they allow to spread the information widely. Reaching beyond target group can be reached by changing the context of the offered goods and prepare interesting material of high usability. Games and videos are the favourite possibilities.

As not necessarily relevant information on products is promoted, viral campaigns mainly aim at increasing the visibility of the business brand.



3. Marketing and Web Analytics

3.2 Web Analytics - Overview

Web analytics means the collection of relevant web data to improve the websites usage. It includes measuring the web traffic, i.e. the visits on the website, information about online users and their behaviour: where they come from, if they come first time or repeatedly, what they purchase etc.

Best known and free of charge is “google analytics”, it can be accompanied by external dashboards as additional features. Alternatives are “Piwik”, “Etracker” or “Stats4Free”.



3. Marketing and Web Analytics

3.3 Web Analytics Tools

Google Analytics

Yahoo Web Analytics

Crazy Egg

Compete

Google Website Optimizer

Optimizely

Kissinsights from Kiss Metrics

4Q by iPerceptions

Click Tales

Facebook Insights

Twitalyzer

Google mobile-friendly checker

See also: <https://www.inc.com/guides/12/2010/11-best-web-analytics-tools.html>



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4 Legal Issues



4. Legal Issues

4.1 Recent Developments

1. Geoblocking: equal prices in EU, no restriction to national transaction (though delivery may be limited to specified countries).
2. Data protection (2018 DSGVO) EU.
3. Consider national legislation.
4. Keep up to date.



4. Legal Issues

4.2 Further Readings

- <https://ec.europa.eu/digital-single-market/en/e-commerce-directive>
EU e-commerce directive: basics for e-commerce in the EU
- <http://timelex.eu/en/blog/detail/7-legal-challenges-for-e-commerce-in-europe>
background information about legal issues in e-commerce
- <https://ecommerceguide.com/guides/ecommerce-legals/>
Compact information and guidelines for e-commerce
- <https://www.shopify.com/blog/14926393-the-definitive-legal-guide-to-ecommerce>
legal guides beyond the EU

